

GOVERNING BODY MEETING – TUESDAY 18 SEPTEMBER 2018

CHAIR'S REPORT

1. Lancashire and South Cumbria Integrated Care System (ICS)

- 1.1 The role of the ICS Board is to provide oversight of the transformation of health and care in Lancashire and South Cumbria. It meets monthly and Wendy Swift, CEO, Blackpool Teaching Hospitals is the Fylde Coast representative on the Board.

Particular items to note from its July, August and September 2018 meetings are:

- Board support for discussions with local authorities to **develop an ICS-wide alliance of Health and Wellbeing Boards** and for their involvement in the development of the **prevention** agenda in neighbourhoods;
- Board support for a financial approach concerned with **'de-risking' existing ICS financial plans** rather than submitting further financial improvement plans to NHS England/Improvement;
- Board endorsement of the final **2018/19 Memorandum of Understanding** between the NHS England/Improvement and the ICS lead for Lancashire and South Cumbria ICS;
- Board support for 4-5 collaborative schemes in Lancashire and South Cumbria to drive forward the **digitisation programme** of acute, ambulance, community and mental health providers as part of a recently announced NHS England funding programme of £412m;
- A first iteration of an **ICS Quality Report** including a high level overview of emerging quality themes arising within Lancashire and South Cumbria;
- Updates on progress to improve **Urgent and Emergency care** and next steps in preparations for a more resilient winter period; progress on the significant **mental health challenges** across Lancashire and South Cumbria as well as actions to meet the **cancer and elective treatment targets**.

- 1.2 A further staff briefing on developments in Lancashire and South Cumbria was issued in July 2018

2. Lancashire and South Cumbria Joint Committee of CCGs (JCCCGs)

- 2.1 In August and September the Joint Committee held two development workshops considering:

- A strategic approach to **Engagement and Consultation** for all major change programmes across Lancashire and South Cumbria. The final version of this strategy will come to the Joint Committee for approval at its meeting in public on 4 Oct 2018;
- Revised arrangements for **commissioning support services** from the Midlands and Lancashire Commissioning Support Unit;
- Next steps in **system design and Integrated Care Partnership Development**

- 2.2 The link for keeping up to date with Joint Committee and Lancashire and South Cumbria ICS developments is as follows: www.healthierlsc.co.uk.

3. Fylde Coast Integrated Care Partnership (ICP)

- 3.1 At its August meeting the ICP Steering Group:

- Continued to have concerns about the problems in treating mental health patients expeditiously and noted the plans to find a resolution;

- Endorsed the clinical advice received along with the recommendations made by the Fylde Coast Cancer Steering Group to prioritise cancer referrals over non-cancer referrals for breast care patients;
- Noted the progress in the development of the Integrated Primary and Community Care delivery unit; the Planned Care delivery unit and the progress in developing the Urgent and Emergency Care 'winter plan' and requested a finalised version of the latter for the September meeting;
- Noted the significant progress made to achieve improvements in stroke performance and requested a further update at a future meeting particularly in relation to appointing the workforce necessary to sustain improvements;
- Requested a proposal for the Fylde coast organisation development and workforce strategy for its September meeting.

4. Changes in CCG Leadership

- 4.1 CCG and partner colleagues said farewell to Dr Tony Naughton at the end of August. Dr Amanda Doyle OBE became interim Clinical Chief Officer/Accountable Officer for the CCG with effect from 1 September 2018, until arrangements for a permanent appointment are completed by the two CCGs and with NHS England.
- 4.2 Mr Mike Nuttall will be recommended to the Council of Members for appointment as Lay Member Governance in succession to Mr Paul Olive who retired in May 2018. Mr Nuttall will bring a wealth of relevant experience to the CCG having had an extensive career in local governing finance including roles as Director of Finance and most recently as Chief Executive of South Ribble Borough Council.
- 4.3 Jerry Hawker has been appointed as Chief Officer, Morecambe Bay CCG for an initial period of 12 months to cover the secondment of Andrew Bennett to the Lancashire and South Cumbria Integrated Care System.

5. Annual Reports 2017/18 - Department of Health & Social Care (DHSC) and NHS England

- 5.1 The DHSC reported the NHS managing over 500,000 more A&E attendance than in 2016-17 as well as an uptake in the number of GP practices offering partial or fully extended opening hours (88.3%). The NHS saw a 1% increase in its workforce while 80% of social care providers gained a good or outstanding report by the Care Quality Commission. Demand for services has continued to rise about expectations determined by population growth and demographics and this growth has meant that many of the core waiting times and access targets were not met. The report refers to 'broad overall NHS financial balance' but predicts ongoing challenges even in the light of the extra money promised over the next five years.
- 5.2 The NHS England report states that despite the challenges for the NHS in 2017-18, it has delivered the overwhelming majority of what it was mandated by government to achieve. Of the 71 deliverables set out in the mandate, 68 (96%) are assessed as on track. Looking ahead, Simon Stevens, CEO NHS England stated in the foreword to the report that "it is not just a question of keeping the show on the road. We also need to continue and accelerate the fundamental changes we have embarked on to 'future proof' the health service for generations ahead."

6. Developing the long term plan for the NHS

- 6.1 Preparation of a 10 year Plan for the NHS is underway with publication expected in November 2018, around the time of the Budget. Governing Body members have been provided with a briefing on the likely contents and priorities in the Plan. Dr Amanda Doyle OBE is also actively involved in some of the working groups charged with developing the Plan.

7. National GP Patient Survey

- 7.1 The GP Patient Survey 2018 was published on Thursday 9 August and reflects on people's experience of healthcare services provided by GP surgeries, including access to GPs, making appointments, the quality of care received from GPs and practice nurses, satisfaction with opening hours and out-of-hours NHS services.

The majority of the 4,094 people who responded across the Fylde Coast are positive about their GP care – with almost 85% in Blackpool (87% in 2017) and 87% in Fylde and Wyre (86% in 2017) rating their overall experience of their GP surgery as good (compared to 84% nationally).

Special mention must be made of The Old Links Surgery in St Annes which, according to data published in one national newspaper having scored each surgery in the UK across seven key areas, was ranked 27th in the country.

My congratulations go to Dr Thorpe and the rest of the team at Old Links for another excellent set of results, which saw 97 per cent of responses rate the practice as 'very good' or 'good'. My thanks and congratulations also go to all the practices in Fylde and Wyre for producing a very positive set of results, many of which were above the national average.

8. Attendance at events by Governing Body members

- 8.1 Lay members and Secondary Care Doctor continue to attend meetings of Blackpool CCG, Blackpool Teaching Hospitals Trust and Lancashire Teaching Hospitals Trust and provide relevant feedback to the CCG.

9. Support of Chair's Action

On 21 August 2018, Dr Kath Greenwood, Council of Members' Chair, and myself consulted with members of the Governing Body and supported a proposal to appoint Dr Amanda Doyle as the Interim Chief Clinical Officer/Accountable Officer of NHS Fylde and Wyre CCG from 1 September 2018 to ensure continuity following the departure of Dr Tony Naughton on 31 August 2018. The Governing Body is asked to support this decision.

9. Recommendation

- 9.1 The Governing Body is requested to note this report and support the Chair's Action taken to appoint Dr Amanda Doyle as the Interim Chief Clinical Officer/Accountable Officer of NHS Fylde and Wyre CCG.

Mary Dowling
Chair